

Appendix C

Single Member Decision Risk Assessment – E3637 Clapton Road/Redfield Road pedestrian route improvements

Issue/Decision:

1. Significant risks which would need to be accepted if the proposed decision and related work is not taken.

Risk Description (Cause & implication(s))	Probability	Impact
Not taking the decision would lose this opportunity to materially impact carbon emissions and create a step-change towards achievement of B&NES' climate emergency targets and net zero in accordance with our policy. https://beta.bathnes.gov.uk/journey-net-zero/climate-and-ecological-emergency	Unlikely	Large
Not taking the decision could mean that funding provided by the Combined Authority to date becomes a financial liability for the Council, requiring repayment and revenue pressure	Likely	Large
Not taking the decision would diverge from resident and stakeholder expectations given previous public consultation and coverage by the Combined Authority and the Council, resulting in reputational loss.	Likely	Large

2. Significant risks envisaged if the proposed decision is taken and what action will be taken to manage these risks.

Risk Description (Cause & implication(s))	Probability	Impact	Action
Procurement of works contractor and cost control are not well managed and creates budget pressure	Unlikely	Large	Supply chain capacity is a key consideration, as well as delivery resource planning and technical support and advice.
There are objections received to Traffic Regulation Orders (TROs) that may be necessary in order to implement certain interventions affecting the overall scheme outcomes	Fairly likely	Large	The next stage of communications & consultation needs to be planned thoroughly to ensure the objectives and benefits of the scheme are communicated well to residents and stakeholders.

Inflation starts to increase again affecting current material and labour cost estimates	Unlikely	Moderate/Severe	Inflation in current cost estimates has been factored at rates higher than the current downward trend
Construction takes longer due to traffic sensitive streets and restricted hours of working	Unlikely	Moderate	Avoiding network disruption and inconvenience to residents and stakeholders is paramount. This will be managed through early planning discussion and ongoing liaison with Highways teams and the Works contractor.

Probability

Description	Likelihood of the risk occurring expressed as a percentage.	Likelihood of the risk occurring expressed in words
Highly Likely	Over 95%	Very frequent occurrence, almost certain.
Likely	50% to 95%	More than evens chance.
Fairly Likely	21% to 49%	Quite often occurs
Unlikely	2% to 20%	Small likelihood but could happen.
Very Unlikely	0.5% to 2%	Not expected to happen.

Impact

Description	Scenario Description
Disastrous	Service will not achieve stated objective(s).
Severe	Serious threat that objective(s) of Service will not be achieved.
Large	May result in level of service being reduced to a level where objectives may not be achieved.
Moderate	Small effect on service provision.
Negligible	Trivial effect on service provision.